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Pharmaceutical Company

Food & Healthcare Company





Litter Construction Construction

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To establish a business model

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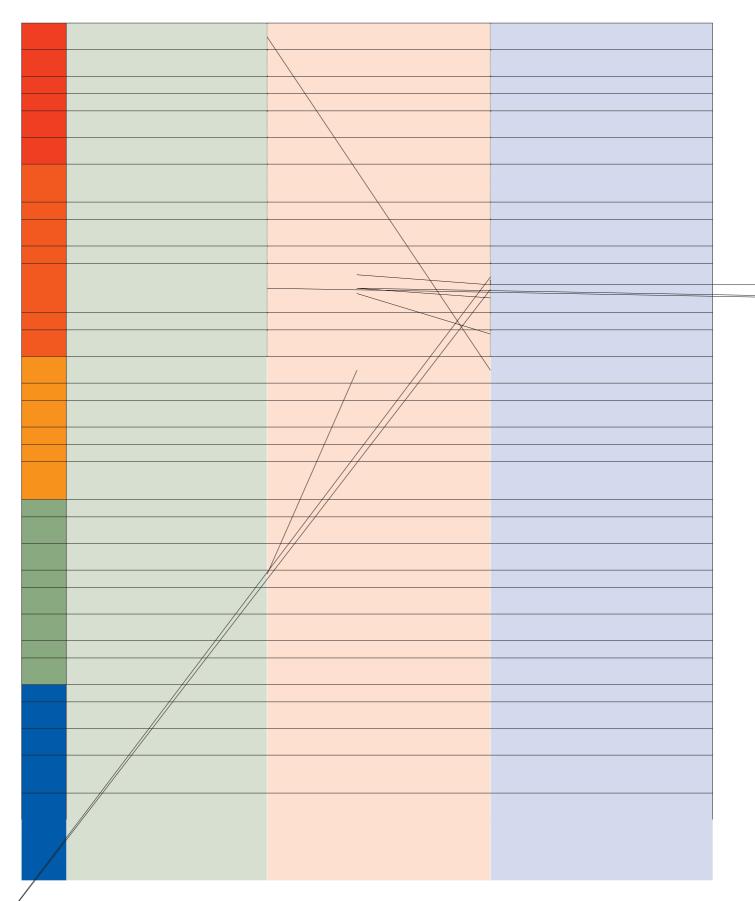
Corporate Information (* , , ,)

С	а	Da a	Number of Employees:	3,904
			Stock Listing:	
			Authorized Common Stock:	796,104,000
			Shares Issued and Outstanding:	385,535,116
			Number of Shareholders:	72,823

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A History of Innovation and Growth



For the Year:

Net sales Food & Healthcare*1 Pharmaceutical Office building leasing Others Operating income Net income (loss) Capital expenditures Depreciation and amortization R&D costs

Per Share Data (Yen and U.S. dollars):

Net income (loss) Cash dividends Net assets*2

At Year-End:

Total assets Total net assets

Ratios (%):

ROE ROA Equity ratio*3

92 7

Food & Healthcare Company

Share of Fiscal 2006	Market Position	Target of Fiscal 2008	Strategies
71.4%	's U 3 U 4 4 4 3 U 4 4 4 5 5 0 5 0 5 0 5 0 5 0 5 0 5 0 5	y 3 5 3 5 4 3 5 4 3 5 4 3 5 4 3 5 4 3 5 4 5 5 4 5 5 4 5 5 4 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5	Confectionery $ \begin{array}{ccccccccccccccccccccccccccccccccccc$

Market Position

